Goal #4 Breakout Session

- **Objective:**

  Establish habitual associations and incentive to leverage the investments and inventions of academia, industry, and other government partners so that the Army benefits form the synergy of mutual investments.

Breakout Group Composition:

Government:	**13 (2 AF, TEC, PM's, AMC, TRADOC)**
Industry:	**11**
Academia:	**2**

Goal #4
Breakout Session

- **Habitual Associations**
  - **Inter-service, Industry, Training, Simulation, and Education Conference (I/ITSEC)**
  - **Simulation Interoperability and Standards Organization (SISO)**
  - **Defense Modeling and Simulation Office Industry Day**
  - **AMSO Standards Coordination Conference**
  - **SMART Conference**

Goal #4
Breakout Session

- **Issues for Leadership Consideration**
  - **Habitual associations are facilitated with Acquisition Community and user senior leadership**
  - **"Commercial" industry has different business motivations than "Defense" Industry … and both must be accommodated**
  - **M&S spans 3 domains, each serving a different budget master … a disincentive to synergy**
  - **In government organizations, mutual collaboration and investment may be secondary to ownership and control**
  - **Synergy may be better served with government organizations serving a program integrators and/or substantial government collaborators … a non-traditional acquisition approach**
  - **A good business model for "industry to industry" collaboration is needed**

Goal #4
Breakout Session

- **Recommendations:**
- **Senior leadership recognize substantial progress in collaborative efforts**
- **Senior leadership continue personal involvement in collaborative associations, and encourage increased programmatic collaborations**
- **AMSEC/AMSO address “Issues for Leadership Consideration**
- **Invite industry and academia to participate in Army Standards Activities**